

Why elimination should be the default strategy for future severe pandemics

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Health Watch USA Webinar:
Combating Infectious Disease
Challenges; Have we gone twenty
steps forward or backwards?

29 Aug 2025



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of Otago

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Campus

Outline



- Strategic choices for a pandemic response
- NZ experience with Covid-19 elimination
- Evidence supporting elimination
- Circumstances when exclusion/elimination may be justified
- Challenges, advantages, and disadvantages of elimination
- Implementing elimination as part of pandemic prevention, preparedness, and response (PPPR)

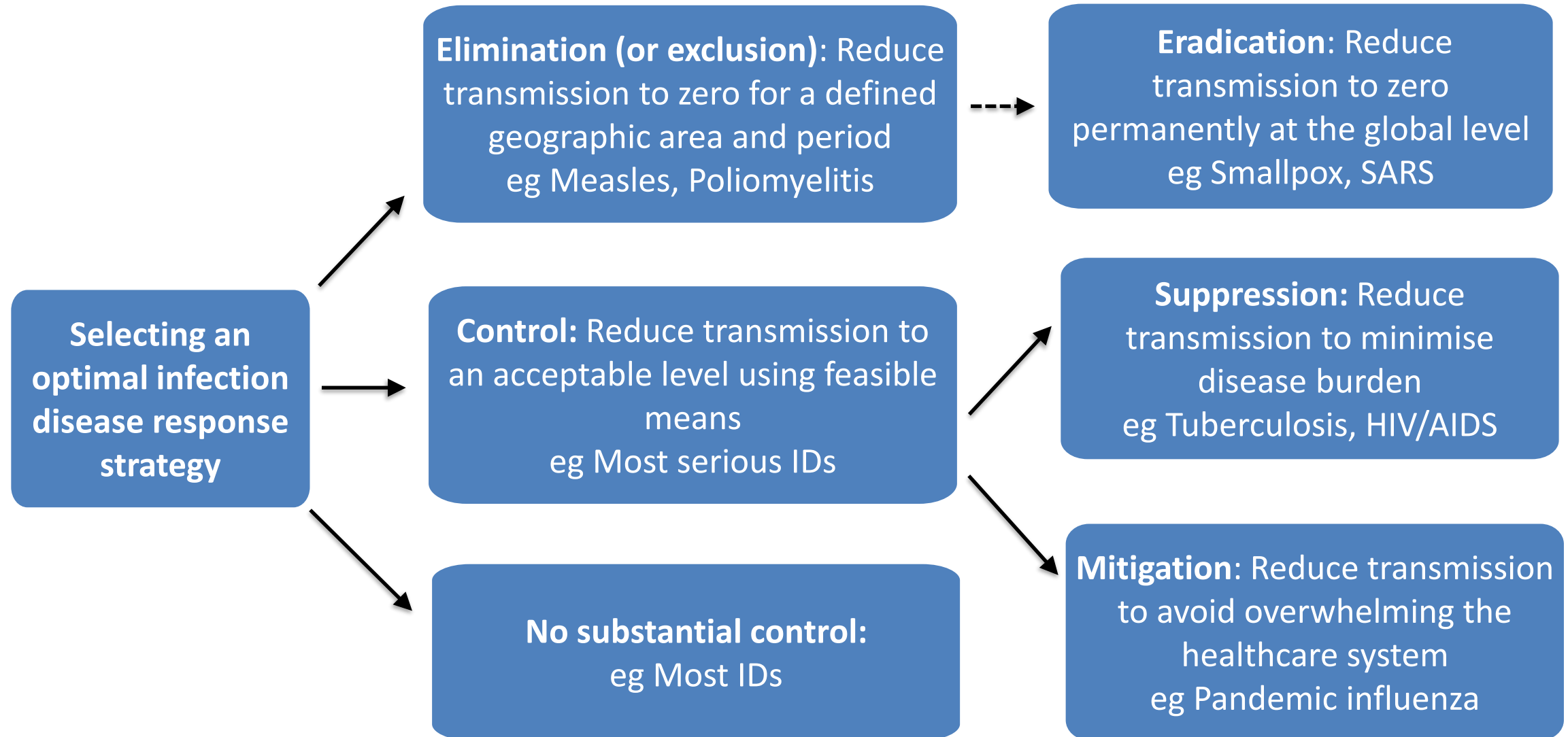
Strategy matters ...

“Tactics without
strategy is the noise
before defeat.”

Sun-Tzu



Strategic choices for responding to infectious diseases



Application of elimination to infectious diseases

Eradicated diseases

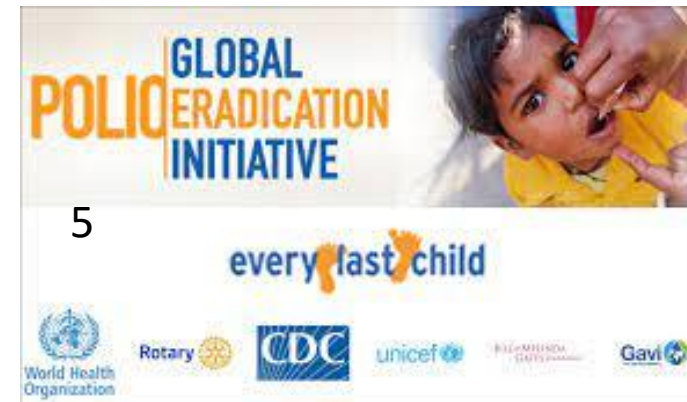
- Smallpox, Rinderpest, SARS

Global eradication underway

- Poliomyelitis (polio), Dracunculiasis, Yaws

Regional elimination established or considered

- Measles, Rubella
- Hepatitis C, Hepatitis B, HIV
- Hookworm, Lymphatic filariasis, Onchocerciasis, African trypanosomiasis, Malaria, Rabies, Syphilis, nvCJD (from BSE)



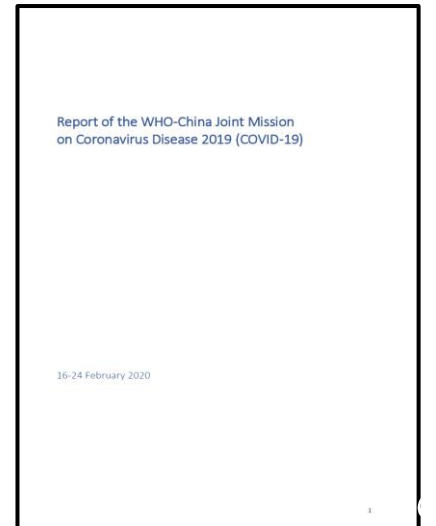


NZ experience with Covid-19 elimination: Light-bulb moments

1. January 2020 - It's a serious global pandemic
2. February 2020 - It can be contained/eliminated
3. March 2020 – Its circulating in NZ – rapid, vigorous response needed to eliminate it



Source: Wu et al.
Lancet 31 Jan 2020



Source: Aylward et al, WHO, 28 Feb 2020

NZ Experience with Covid-19 elimination

Elimination strategy effectively adopted by NZ Government on 23 March 2020

Introduced rapid 'stay at home order' ('lockdown') with ~100 Covid-19 cases, no deaths

New Zealand's elimination strategy for the COVID-19 pandemic and what is required to make it work

Michael G Baker, Amanda Kvalsvig, Ayesha J Verrall, Lucy Telfar-Barnard, Nick Wilson

In this editorial we summarise the threat posed by the COVID-19 pandemic, the justification for the elimination strategy adopted by New Zealand, and some of the actions required to maximise the chances of success.

What is the size and nature of the threat?

The COVID-19 pandemic, caused by the SARS-CoV-2 virus, has shown a relentless ability to infect the world's population. The virus is highly infectious, with each case typically infecting 2–3 others (a reproduction number [Ro] of about 2.5). Consequently, it has the potential to infect

the fact that populations take measures to protect themselves.³ Under one of the more likely scenarios if the country's current elimination strategy fails, New Zealand could expect approximately 14,400 deaths.³ In addition, large numbers of people who are ill and hospitalised could swamp health services at all levels and prevent the delivery of elective services and preventive care.

A poorly controlled pandemic will greatly increase health inequities. Like seasonal influenza in New Zealand, risk is particularly concentrated in older people and those with severe comorbidities.⁴ Therefore Māori and Pacific peoples could be more



REGIONAL STRATEGY AND PLAN OF ACTION for

Measles and Rubella Elimination
in the Western Pacific



Source: Baker et al. NZ Med J, 3 April 2020
First published Covid-19 elimination strategy

NZ Experience with Covid-19 elimination

Elimination Strategy Components for Covid-19:

1. Exclusion of cases

- *Keep it out* – Border Management

2. Case and outbreak management

- *Stamp it out* – Testing, contact tracing, isolation/quarantine

3. Preventing community transmission

- Hygiene measures, masks
- Physical distancing & travel restrictions
- Vaccination (from year 2 of pandemic)

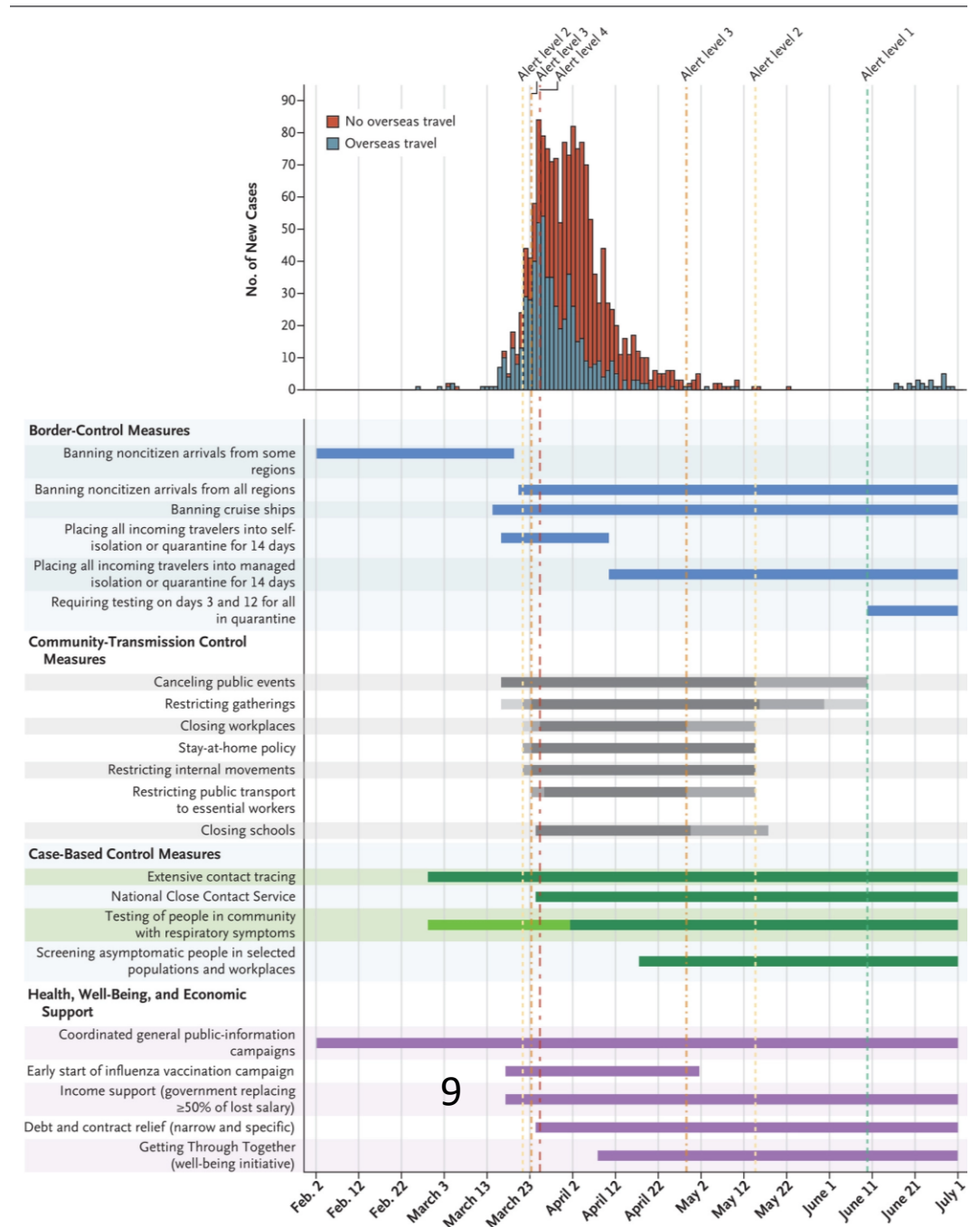
4. Social safety net

- Wage subsidy scheme & other support



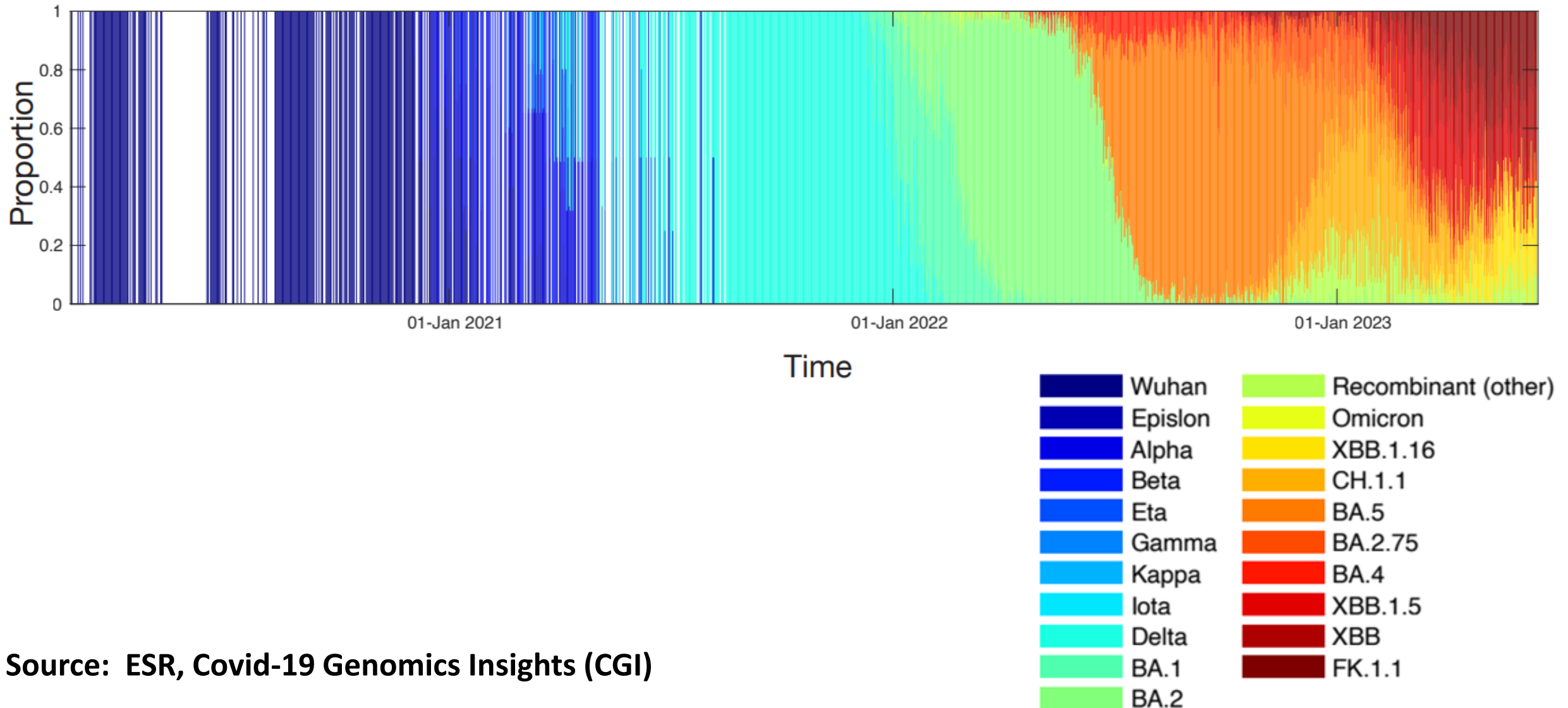
NZ Experience with Covid-19 elimination

Source: Baker, Wilson, Anglemyer. NEJM 2020: 20 Aug, doi: 10.1056/NEJMc2025203



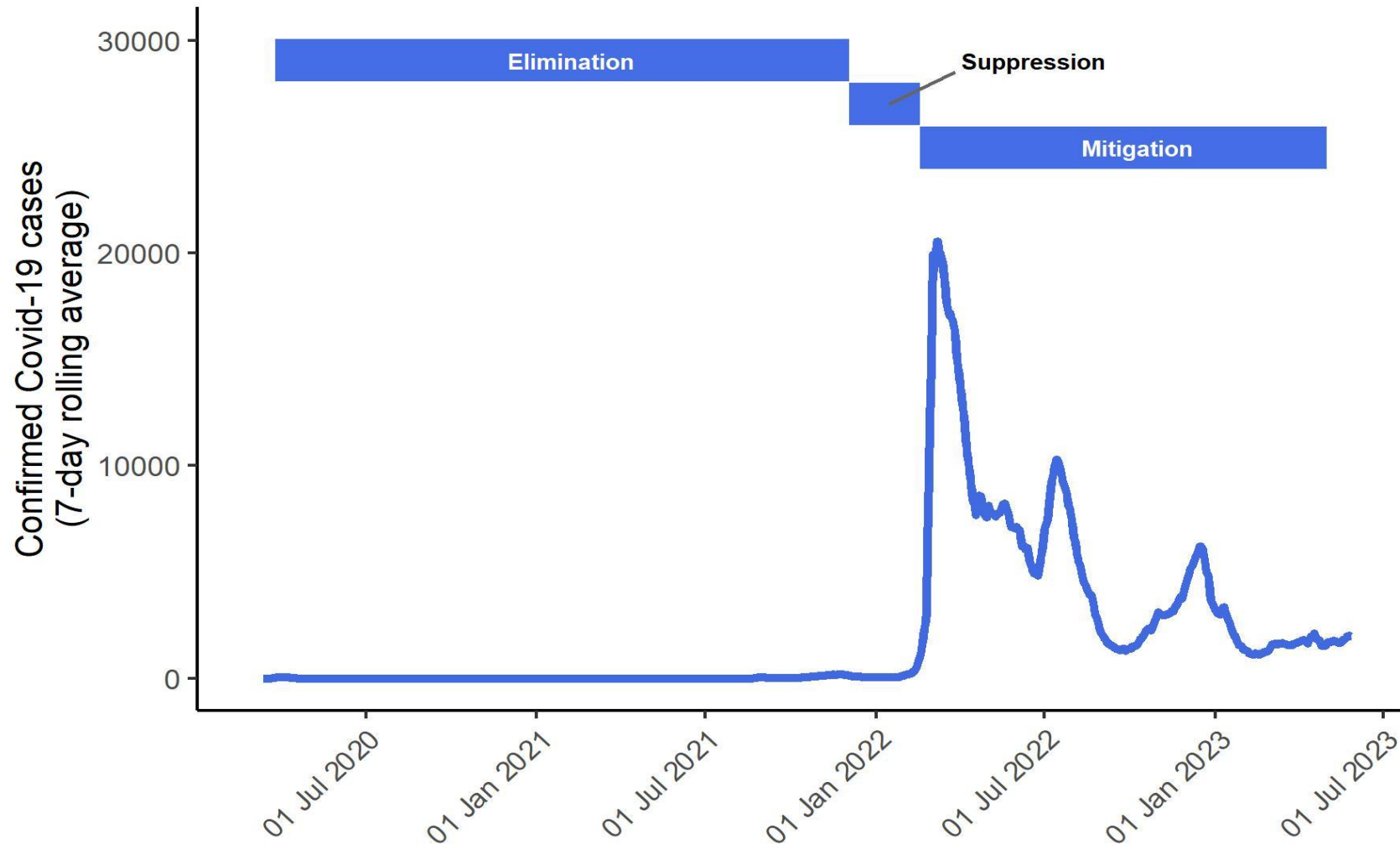
NZ Experience with Covid-19 elimination

SARS-CoV-2 Evolution → Change pandemic response strategy



Source: ESR, Covid-19 Genomics Insights (CGI)

NZ Experience with Covid-19 elimination: Change in pandemic response strategy

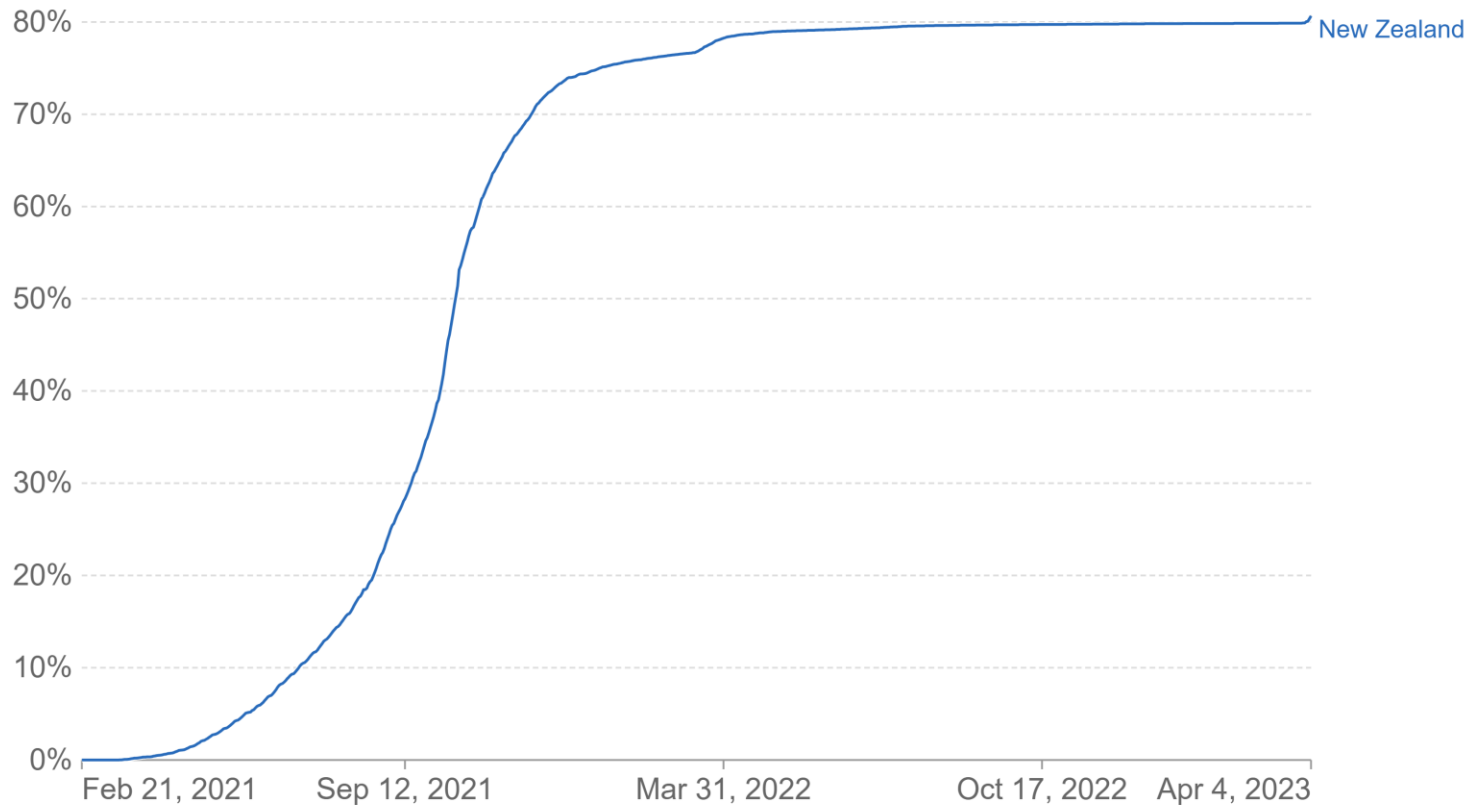


Source: Baker, Kvalsvig, et al. NZMJ, 6 Oct 2023

NZ Experience with Elimination: Vaccination

Share of people who completed the initial COVID-19 vaccination protocol

Total number of people who received all doses prescribed by the initial vaccination protocol, divided by the total population of the country.



**~90% adults
had 2 doses
of mRNA
(Pfizer)
vaccine by
end of 2021**

Source: Official data collated by Our World in Data

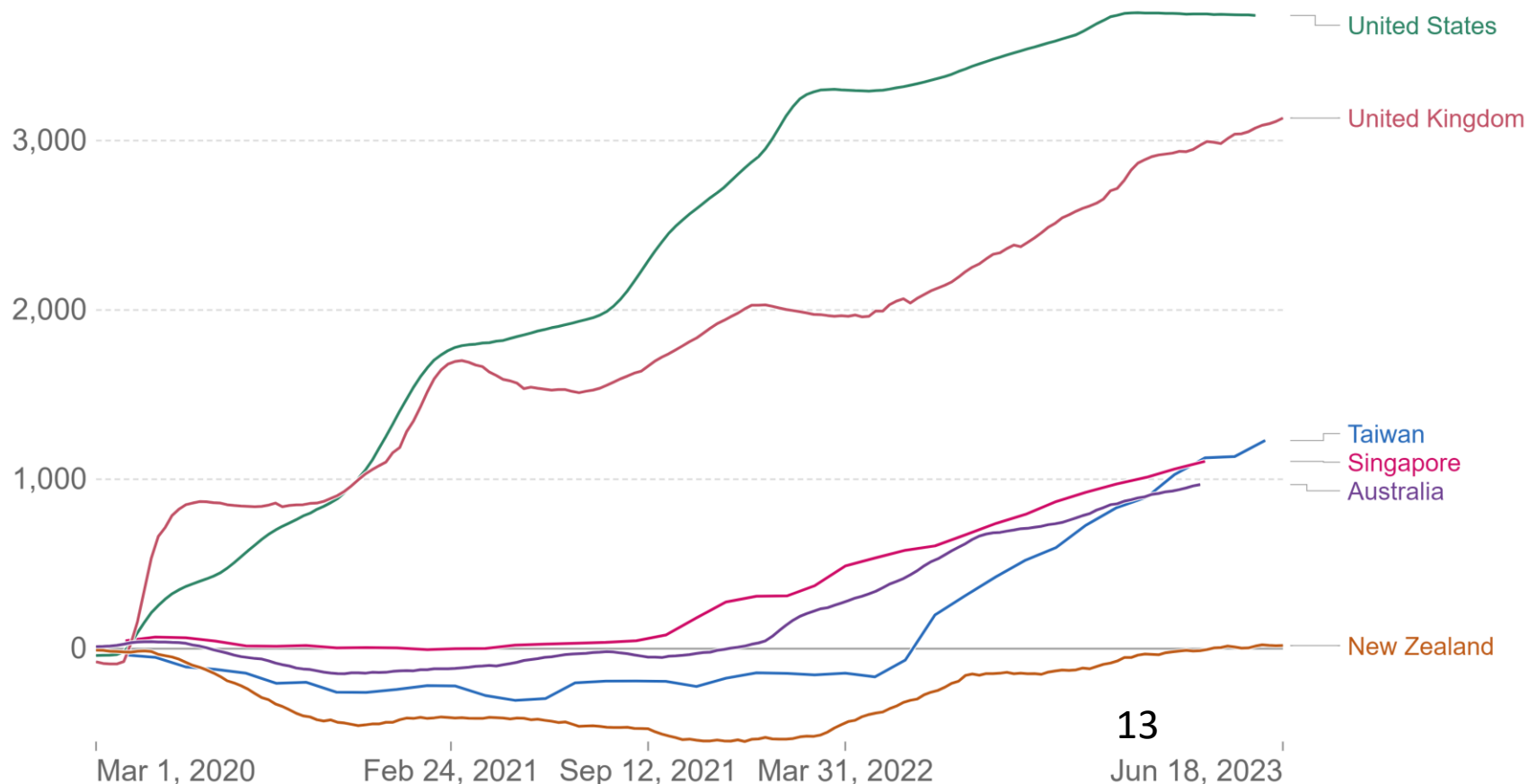
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Note: Alternative definitions of a full vaccination, e.g. having been infected with SARS-CoV-2 and having 1 dose of a 2-dose protocol, are ignored to maximize comparability between countries.

Evidence for elimination: Excess Mortality

Excess mortality: Cumulative number of deaths from all causes compared to projection based on previous years, per million people

The cumulative difference between the reported number of deaths since 1 January 2020 and the projected number of deaths for the same period based on previous years. The reported number might not count all deaths that occurred due to incomplete coverage and delays in reporting.

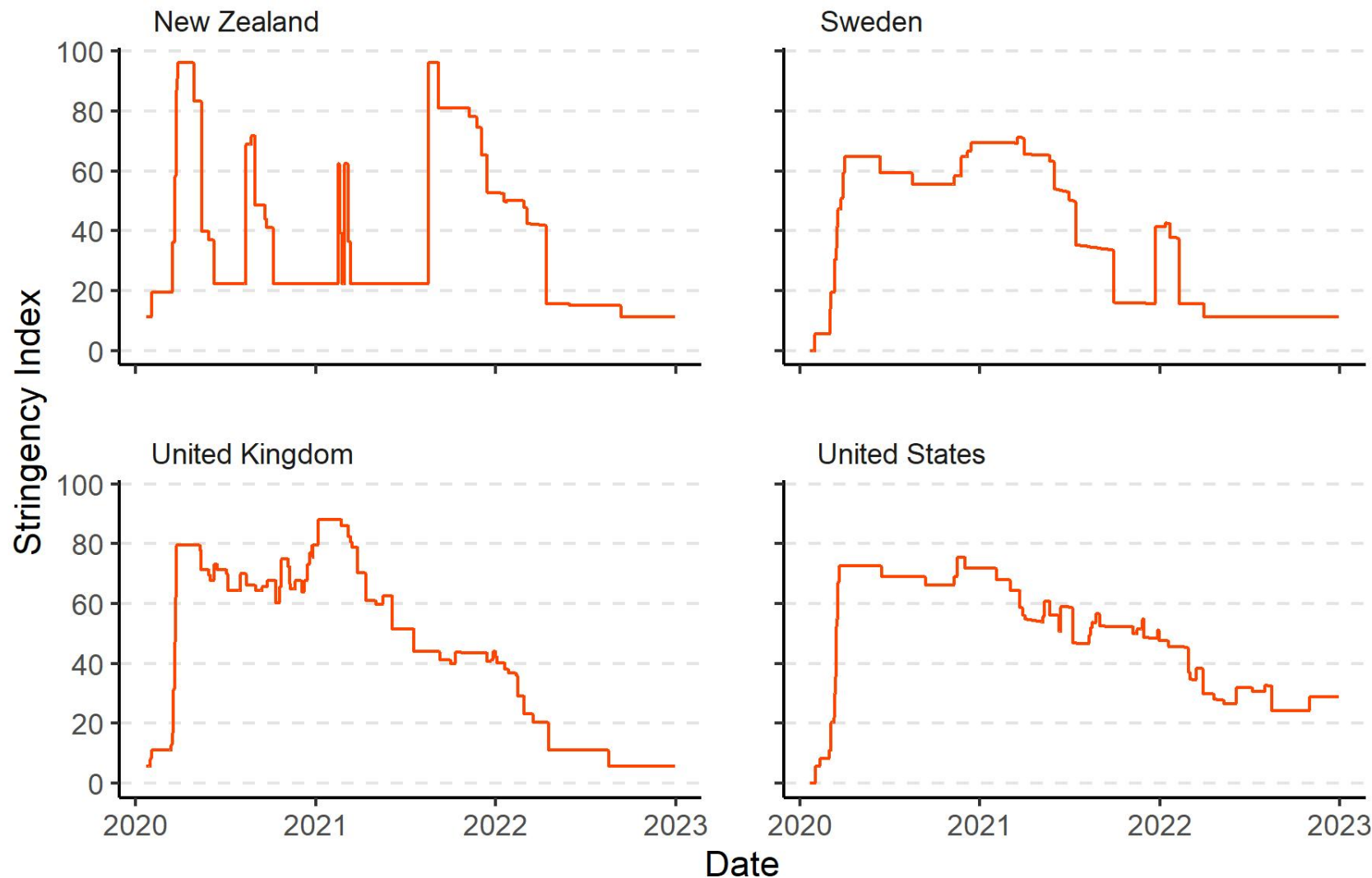


Source: Human Mortality Database (2022), World Mortality Dataset (2022)

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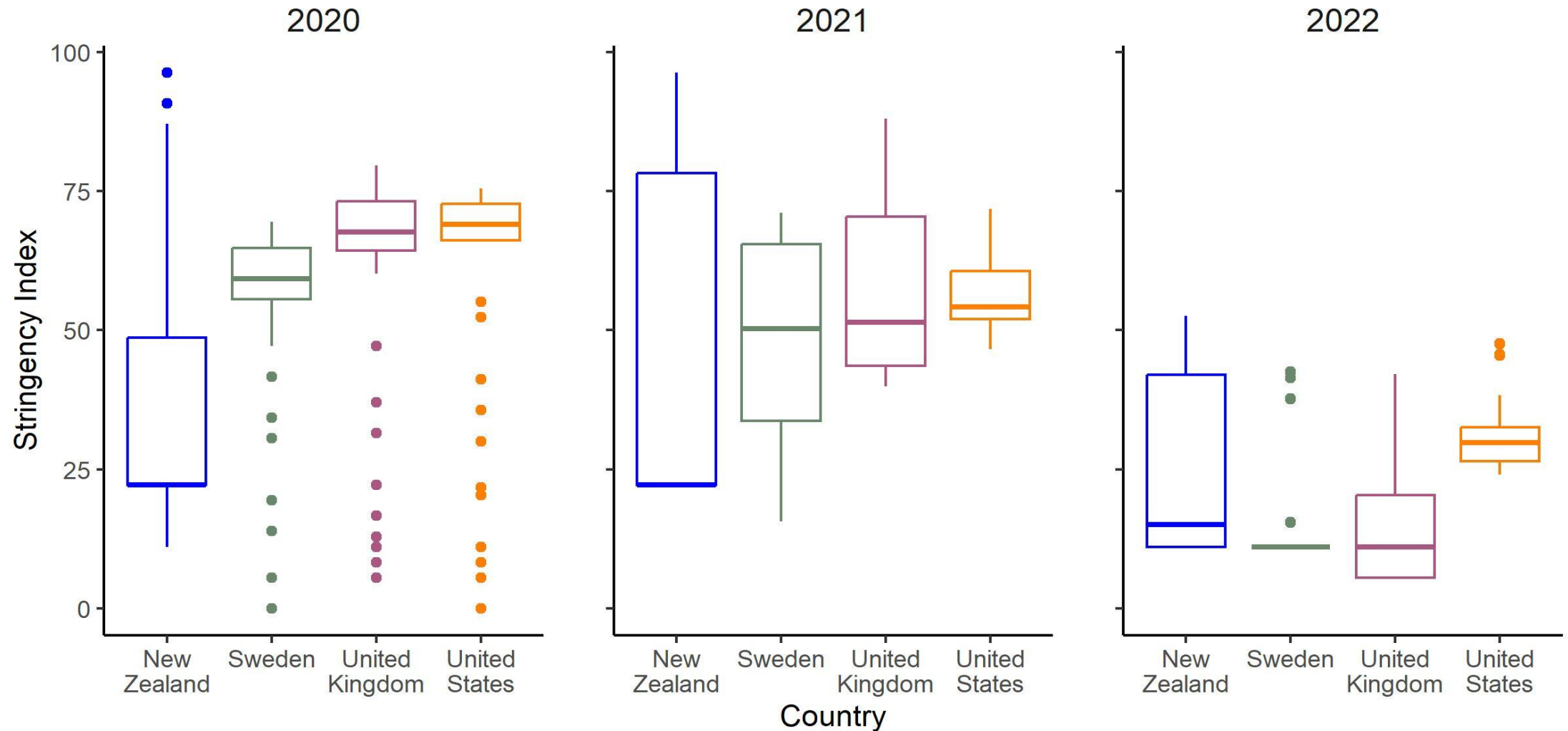
NZ
maintained
low
cumulative
excess
mortality
throughout
the pandemic

Evidence for elimination: Stringency of controls



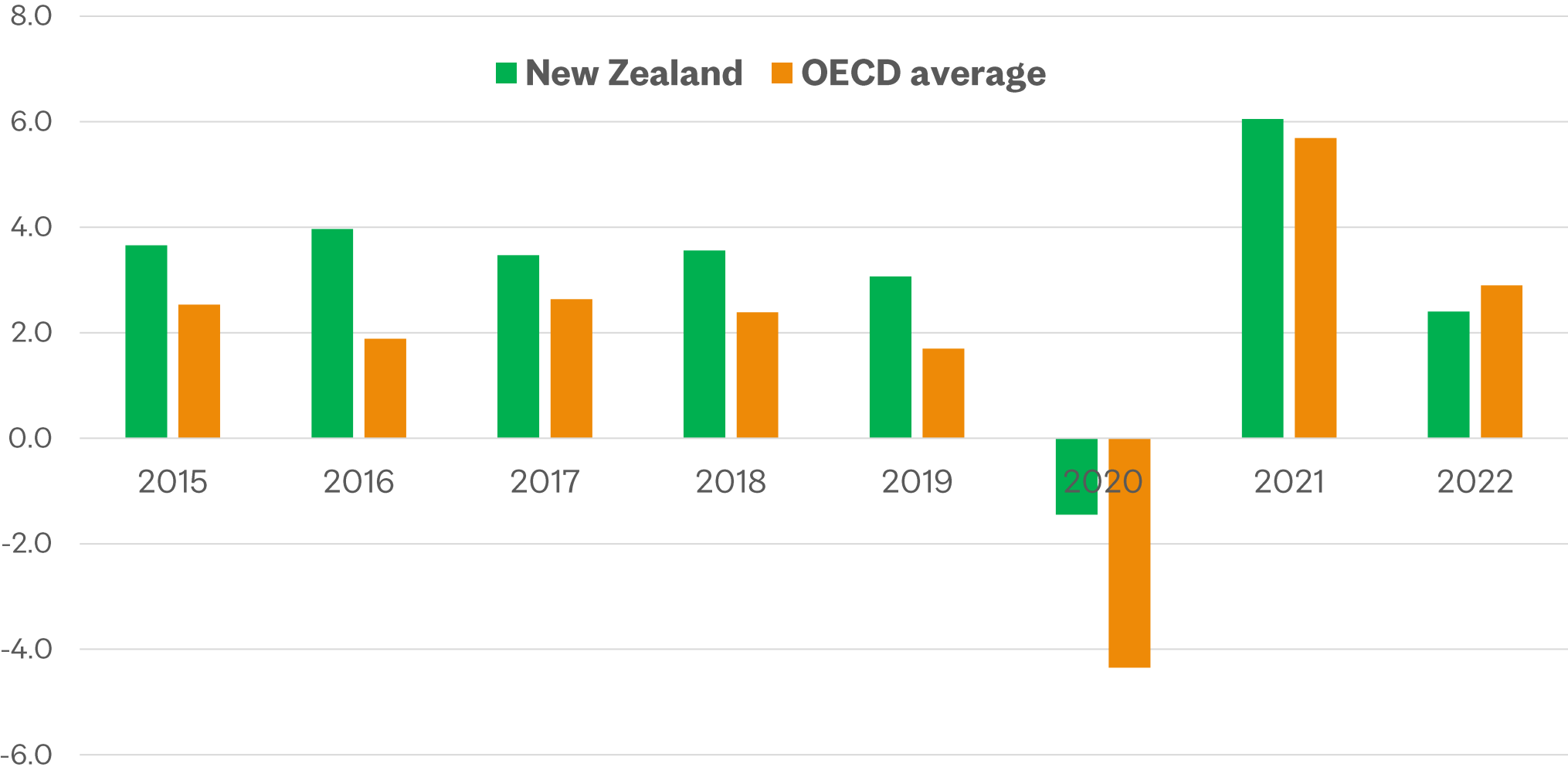
Source: Oxford Stringency Index: <https://ourworldindata.org/covid-stringency-index>

Evidence for elimination: Stringency of controls



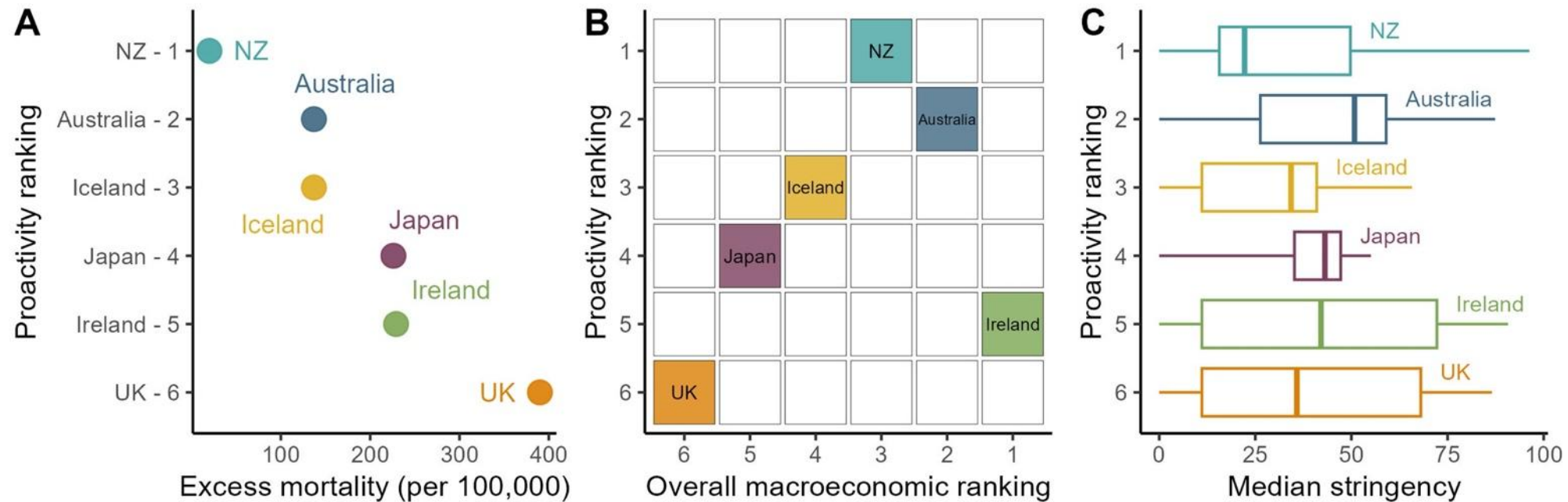
Source: Oxford Stringency Index: <https://ourworldindata.org/covid-stringency-index>

Evidence for elimination: Economic impacts compared with OECD average for GDP relative to previous period



Evidence for elimination: Comparison of OECD Islands

A proactive Covid-19 response associated with better health and economic outcomes for high-income island countries (n=6 out of 38 OECD countries)



Panel A: Proactivity ranking and cumulative excess mortality (per 100,000)

Panel B: Proactivity ranking and overall macroeconomic rankings

Panel C: Proactivity ranking and median stringency

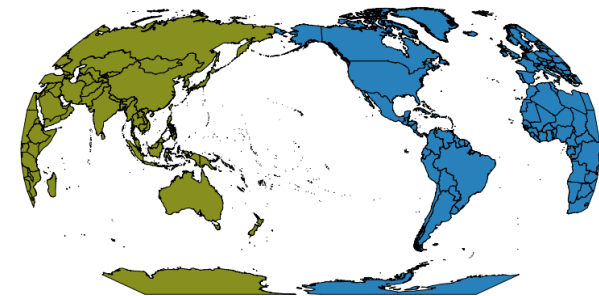
Source: Summers et al 2024, SSM - Population Health, <https://doi.org/10.1016/j.ssmph.2025.101827>

Evidence for elimination: Global comparison

- Analysis of **193 sovereign jurisdictions** using Global Burden of Disease Study excess mortality data and GDP growth data for 2020-21
- Jurisdictions with **explicit exclusion/elimination** strategies (n=5) showed the **lowest age-standardized excess mortality** (−2.1/100,000) compared to others (166.5/100,000).
- **Duration of border restrictions correlated with reduced excess mortality in islands** (Pearson's $r = -0.624$, $p < 0.001$)
- No consistent significant relationships emerged between border measures and **GDP growth**, suggesting that stringent border restrictions in a pandemic may not significantly harm economies

Explicit elimination jurisdictions:

- China
- Taiwan
- Singapore
- Australia
- New Zealand



Evidence for elimination: Low-Middle income countries

Elimination to delay spread
can work in low and
middle-income countries
and those with extensive
land borders

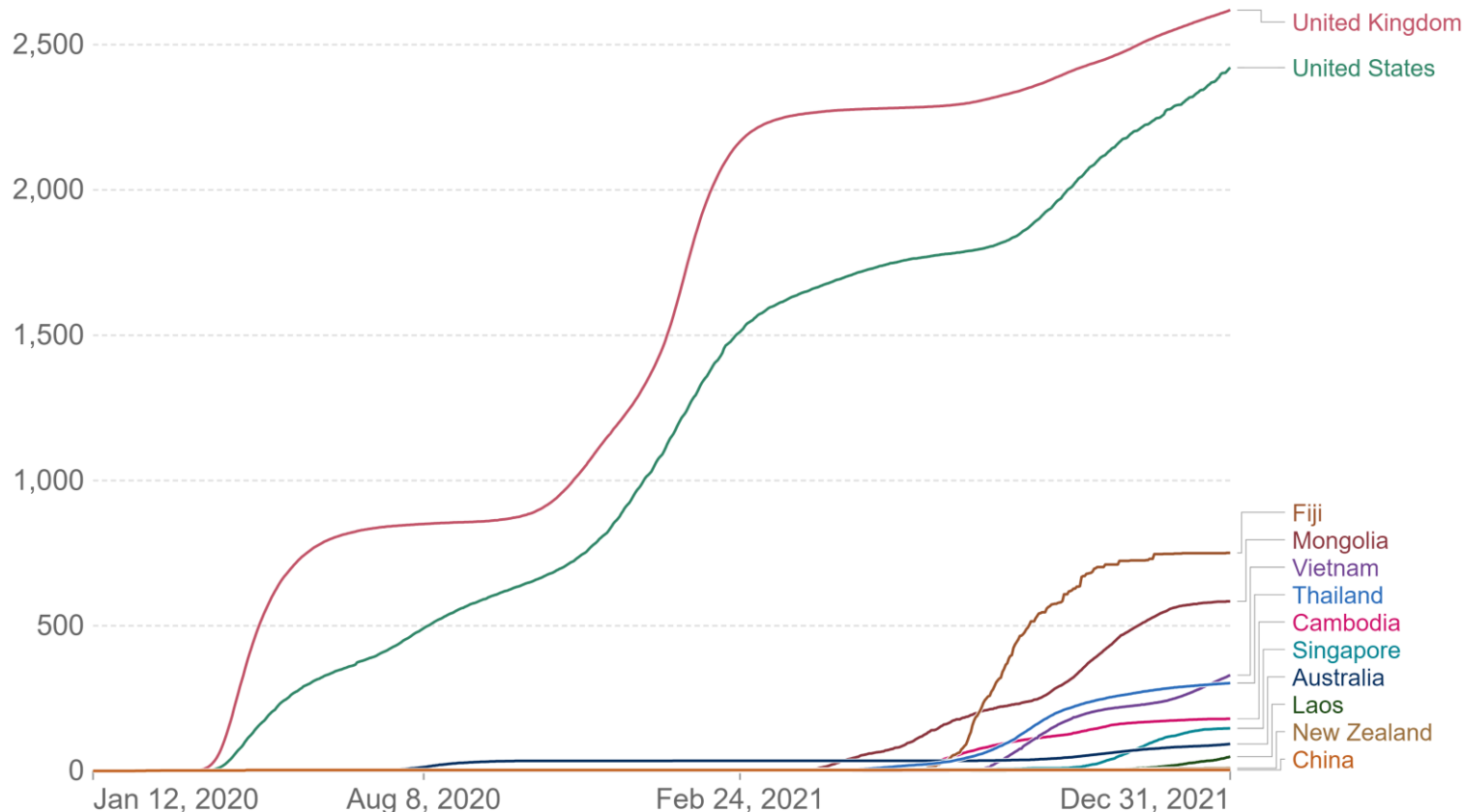
eg Covid-19 for >1 year

- Thailand
- Vietnam
- Cambodia
- Laos
- Mongolia

Cumulative confirmed COVID-19 deaths per million people

Due to varying protocols and challenges in the attribution of the cause of death, the number of confirmed deaths may not accurately represent the true number of deaths caused by COVID-19.

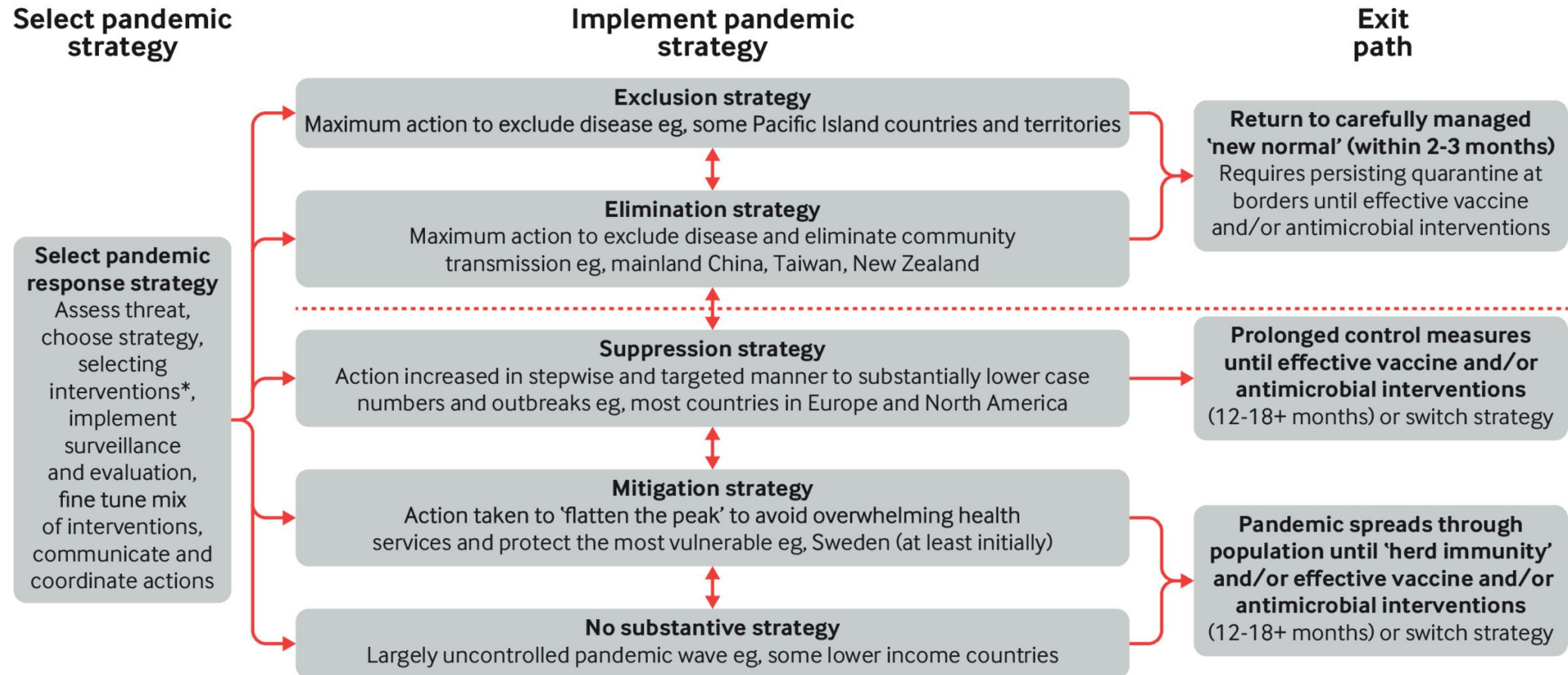
Our World
in Data



Source: WHO COVID-19 Dashboard

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When exclusion/elimination may be justified



* **Pandemic interventions:** Border controls to “keep it out”; testing, contact tracing, case isolation and contact quarantine to “stamp it out”; improved hygiene behaviours and use of masks; physical distancing; movement restrictions; combinations including “lockdown”; vaccines; antimicrobials
 NB. There are multiple other interventions to reduce harm, including protecting vulnerable populations, reorienting health services, social and economic support

When exclusion/elimination may be justified

	Relatively low transmissibility	Relatively high transmissibility
Relatively high case fatality risk	<ul style="list-style-type: none"> • Middle East Respiratory Syndrome (MERS) • Ebola virus disease (EVD) • Severe Acute Respiratory Syndrome (SARS) • Avian Influenza A(H5N1) 	<ul style="list-style-type: none"> • Severe non-seasonal influenza* • Smallpox • Emerging Disease X (e.g. emerging zoonotic disease) • Novel synthetic Disease X (e.g. a bioweapon)
Relatively low case fatality risk	<ul style="list-style-type: none"> • Influenza A(H1N1) – 2009 pandemic • Poliomyelitis 	<ul style="list-style-type: none"> • Chickenpox • Measles

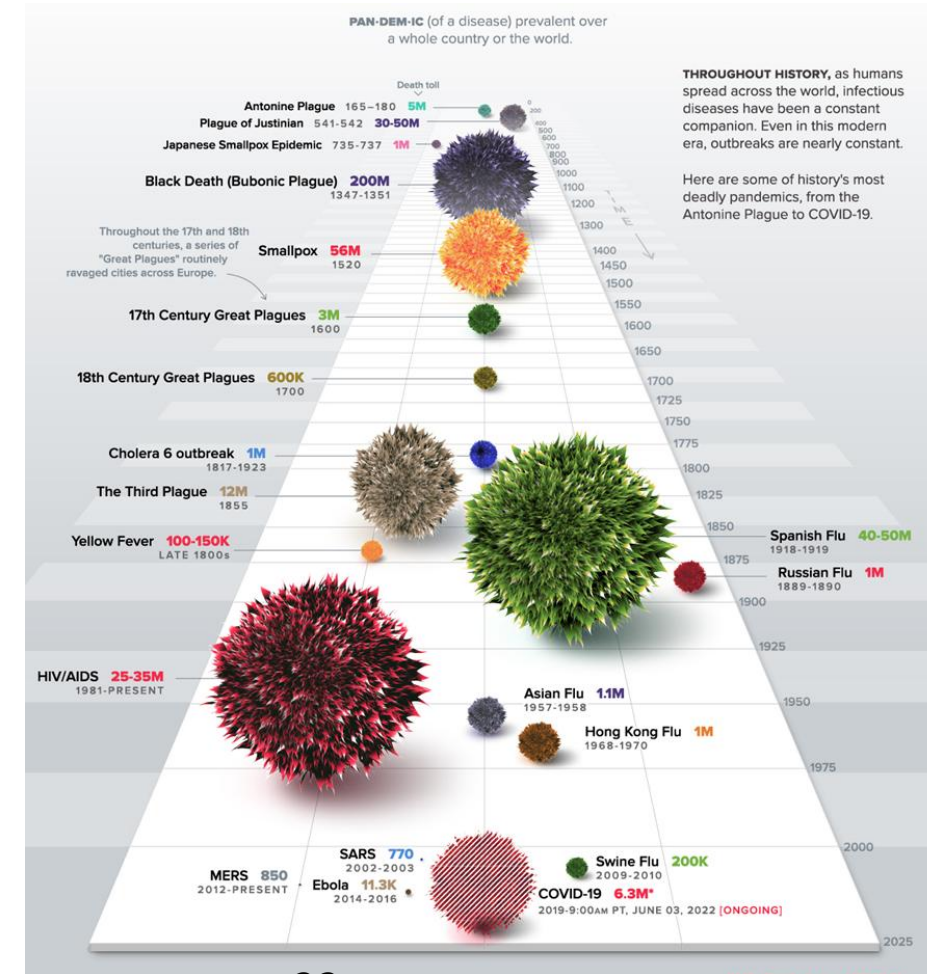
* Approaching the severity potential of the 1918 influenza pandemic

Source: Boyd, Baker, Wilson. Aust N Z J Public Health. 2020 Apr; 44(2): 89–91.

When exclusion/elimination may be justified

Modelling suggests we can expect a
'Covid-19 magnitude' pandemic with an
18–26% chance over the next decade,
> 2% likelihood per annum

Risk assessment uses multiple factors for assessing severity and controllability



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Sources: Madhav et al 2023. Center for Global Development

Source: The Visual Capitalist:
<https://www.visualcapitalist.com/history-of-pandemics-deadliest/>

When exclusion/elimination may be justified

- **Novel synthetic disease X** - eg, bioweapon or smallpox (IFR ~30%)
- **Severe non-seasonal influenza** – eg, 1918 Influenza H1N1 (IFR ~1-2%)
- **Emerging disease X** - likely spillover zoonotic disease, eg moderately severe novel coronavirus like SARS-CoV-2 (IFR ~0.5-1.0%)

----- Exclusion Justified ↑ -----

Most emerging ID threats are unlikely to require an exclusion strategy, Eg

- Most Public Health Emergencies of International Concern (PHEIC): polio (2014), Ebola (2014, 2019), Zika (2016), Mpox (2022, 2024)
- Pandemic influenza H1N1 (2009) after shown to have a low IFR

***IFR = Infection Fatality Risk**

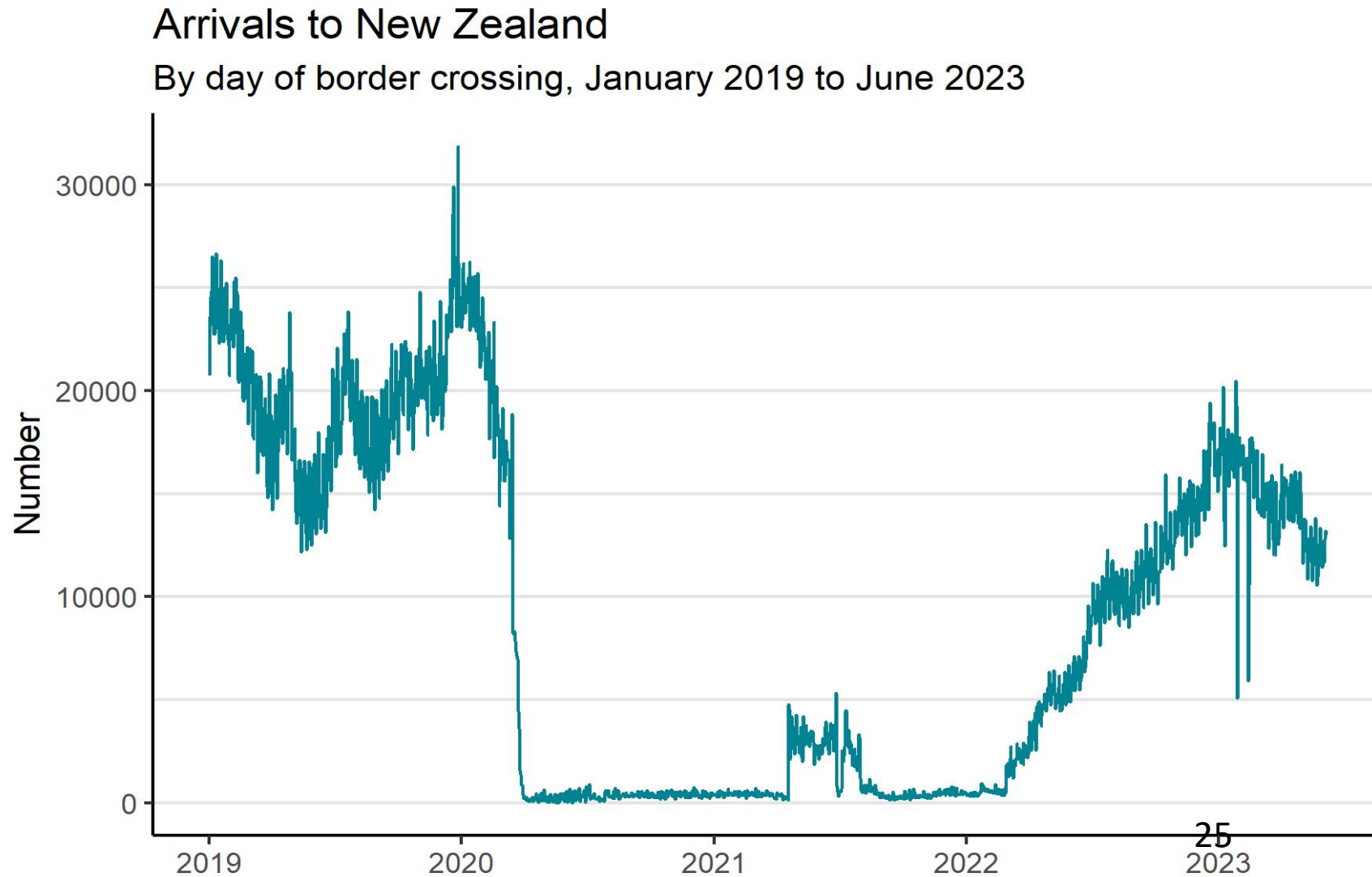
Challenges of Elimination: NZ Experience

- High logistic demands to establish and sustain
- Maintaining border controls and quarantine system
- Using Public Health and Social Measures (PHSM) to manage outbreaks, notably 'stay at home' order ('lockdown')
- Identifying an optimal transition strategy
- Ensuring equity at all stages
- Maintaining public trust and social license
- BUT, many of these challenges also with other pandemic response options



Wellington protest, 2 March 2022

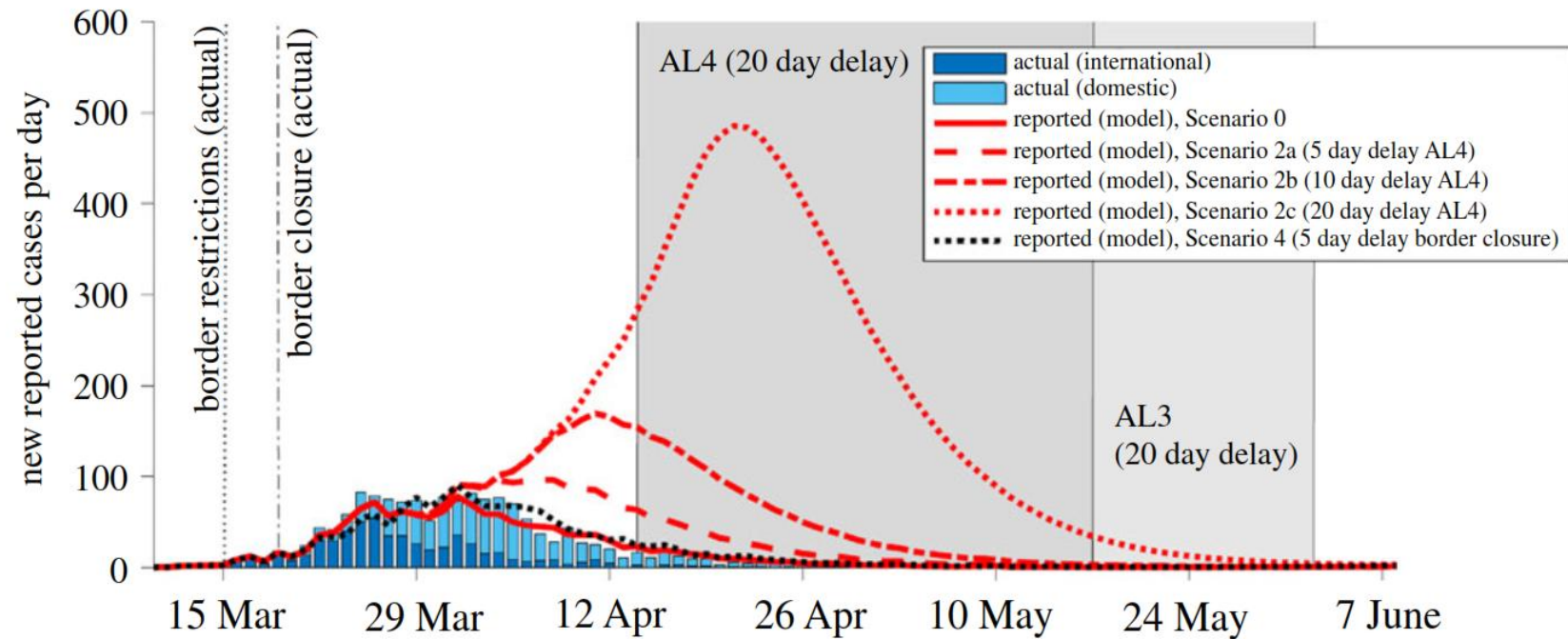
Challenges of elimination: Effective border controls



Source: Stats NZ international travel daily movements

Challenges of elimination: Rapid 'stay at home' order

Elimination (or exclusion) easier and less disruptive if measures started early in a pandemic, so good to identify scenarios in advance

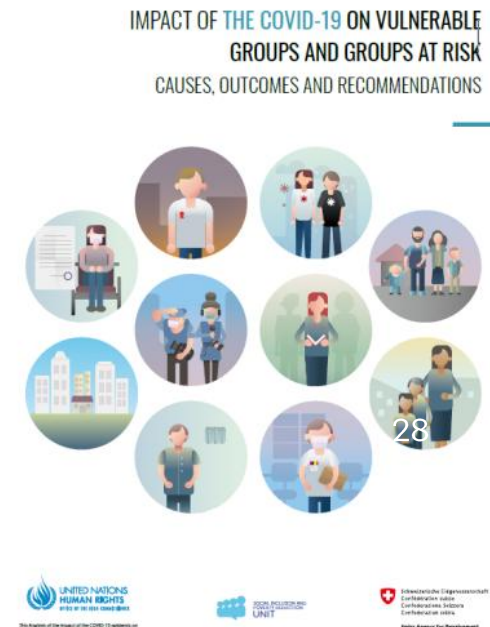


Advantages of elimination strategy

- Eliminates at source → prevents global pandemic
- Delays transmission → time for interventions to reduce harm
- Reduces deaths and disabilities, protects healthcare system
- Reduces restrictions and economic disruption if successful
- Prevents a diverse range of pandemic scenarios → increases health security
- Provides a globally/regionally coordinated approach → increases chance of success, eg green zones
- Supports strategic investment in pandemic recognition and control globally, especially in Low- Middle- Income Countries

Disadvantages of elimination strategy

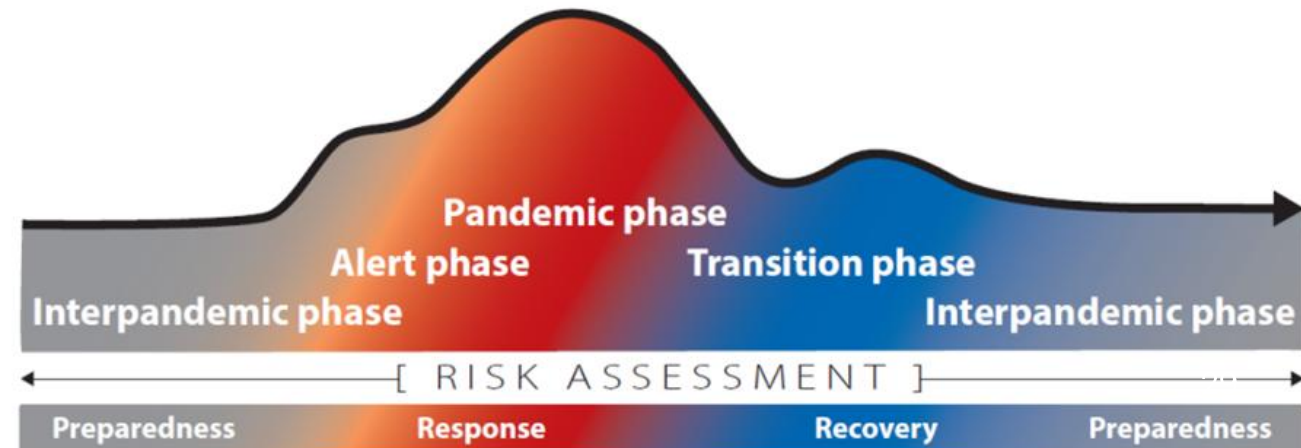
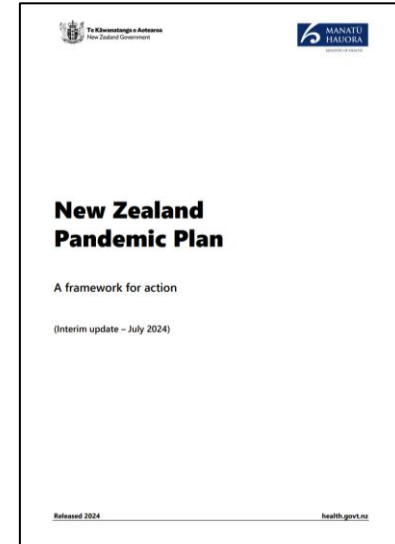
- Potential for harms to exceed benefits if elimination response is inappropriate or poorly delivered, eg may draw resources into elimination of IDs with low impact
- Economic and social costs of some measure may be high and inequitably distributed
- Can erode social cohesion, particularly if sustained
- Can be a focus for disinformation
- Potential unintended consequences from elimination measures
- Border restrictions may increase global inequities



Implementing elimination/exclusion as part of pandemic prevention, preparedness, and response (PPPR)

Pandemic planning

1. **Strategy** – to ensure an optimal response
2. **Infrastructure** – to support effective delivery of pandemic response
3. **Engagement** – to support coordinated delivery of response and social licence

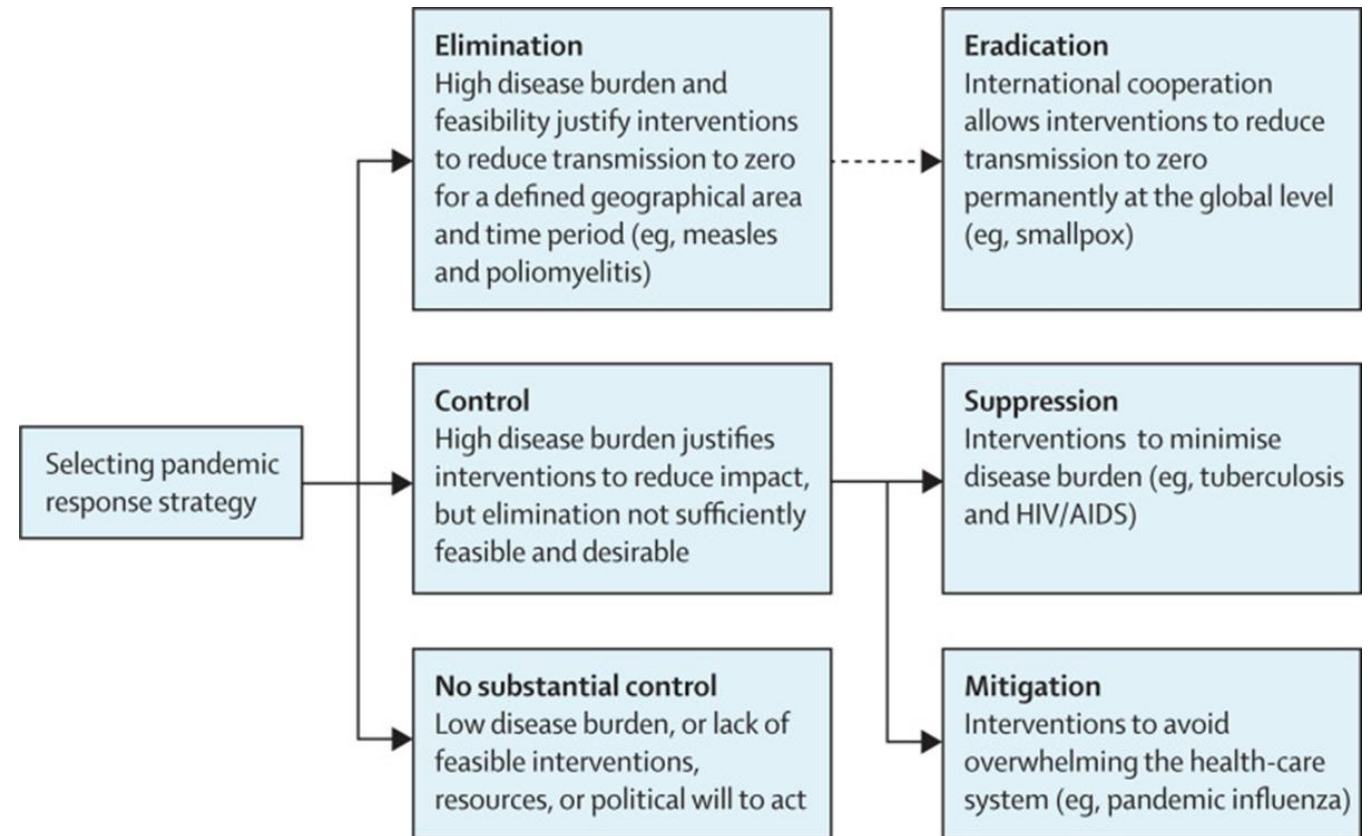


*This continuum is according to a "global average" of cases, over time, based on continued risk assessment and consistent with the broader emergency risk management continuum.

Implementing elimination/exclusion as part of PPPR

Recommendations

- **WHO assigns response strategy** for new Public Health Emergencies (PHEIC)
- **Elimination/exclusion is default strategy** for IDs with high burden and where this goal is feasible



Major strategic choices for managing an emerging infectious disease with pandemic and public health emergency of international concern potential

Implementing elimination/exclusion as part of PPPR

Pandemic Prevention

Spill-over infection from animal reservoir, likely for Covid-19, potentially via wet market



Laboratory-escape, unlikely for Covid-19, but labs have been source of previous ID outbreaks



Multiple measures, including:

- Supporting global agencies: WHO, WOA, FAO, UNEP
- International law and active collaborations, eg IHR 2005, Pandemic Agreement
- Improve laboratory safety & regulate dual use research of concern (DURC)

Implementing elimination/exclusion as part of PPPR

Communication to build policy support and social licence for PPPR

Public Health Communication Centre is an independently funded organisation based at the University of Otago, Wellington

- Increases the reach and impact of public health research and evidence by making it more accessible to the public and decision-makers
- Sign-up for *The Briefing* to get expert analysis and commentary
- <https://www.phcc.org.nz/>



Conclusion: An effective pandemic response

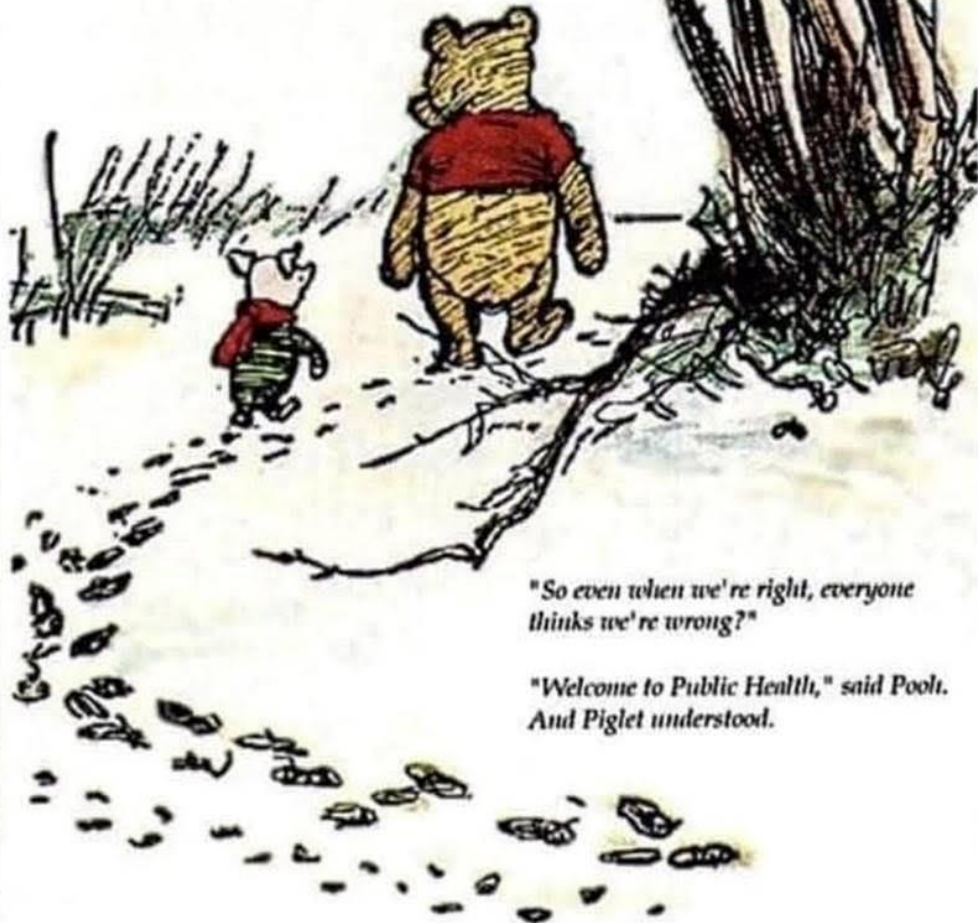


Critical importance of evidence-informed strategy

**Based on Effective Science +
Good Political Leadership**

"But how will we know if our pandemic guidelines work?" asked Piglet

"The world will think we overreacted," said Pooh.



"So even when we're right, everyone thinks we're wrong?"

"Welcome to Public Health," said Pooh.
And Piglet understood.

Conclusion:
An effective pandemic response

***A public health triumph:
nothing happened***

Acknowledge Contributors to HEIRU / Co-Search



Short-term project funding sources:

